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Software project management is a crucial element in successful software and IT development, and requires students to develop an understanding of technical methodology and an appreciation of the many human factors that can play a part in software projects.

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managers and team members.

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From its first appearance in 1995, this book has been consistently well received by tutors and students alike. Now with a revised and updated 3rd edition the authors have updated the original text to better reflect the latest developments in Software Project Management.

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Managing Global Software Projects

about the three dimensions of

Software Project Management people,

process and technology and the

interactions between them, particularly

when the team is geographically

distributed. The book focuses on the

following:

1. Project management

issues that confront global and

distributed teams

2. A fair balance

across the three dimensions people,

process and technology contributing to

the success of geographically

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of the things that work and the

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example the skill set required for each

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Management, etc. This book also covers the key practice areas of CMM and the 20 clauses of ISO-9001.

"If you're looking for solid, easy-to-follow advice on estimation, requirements gathering, managing change, and more, you can stop now: this is the book for you."--Scott Berkun, Author of The Art of Project Management

What makes software projects succeed? It takes more than a good idea and a team of talented programmers. A project manager needs to know how to guide the team through the entire software project. There are common pitfalls that plague all software projects and rookie mistakes that are made repeatedly--sometimes by the same people! Avoiding these pitfalls is not hard, but it is not necessarily intuitive.

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Luckily, there are tried and true techniques that can help any project manager. In *Applied Software Project Management*, Andrew Stellman and Jennifer Greene provide you with tools, techniques, and practices that you can use on your own projects right away. This book supplies you with the information you need to diagnose your team's situation and presents practical advice to help you achieve your goal of building better software. Topics include:

- Planning a software project
- Helping a team estimate its workload
- Building a schedule
- Gathering software requirements and creating use cases
- Improving programming with refactoring, unit testing, and version control
- Managing an outsourced project
- Testing software

Jennifer Greene and Andrew Stellman have been building software together

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since 1998. Andrew comes from a programming background and has managed teams of requirements analysts, designers, and developers. Jennifer has a testing background and has managed teams of architects, developers, and testers. She has led multiple large-scale outsourced projects. Between the two of them, they have managed every aspect of software development. They have worked in a wide range of industries, including finance, telecommunications, media, nonprofit, entertainment, natural-language processing, science, and academia. For more information about them and this book, visit stellman-greene.com

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Measuring the sustainability of development is crucial to achieving it, and is one of the most actively studied issues in the area. To date, most studies of measurements or indicators have been largely theoretical. However, this book, a follow-on to Bell and Morse's highly influential Sustainability Indicators (1999), presents valuable practical advice on how to develop measurements that will work in real-life development contexts. It describes and analyses how to derive, validate and apply indicators in the course of an actual development project - in this case the Mediterranean Action Plan in Malta. The authors explain the trade-offs and constraints involved and how it is possible to combine the open-ended and flexible perspectives of sustainability with the more linear

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processes and fixed targets of specific projects through the use of pragmatic and reflective methodologies.

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